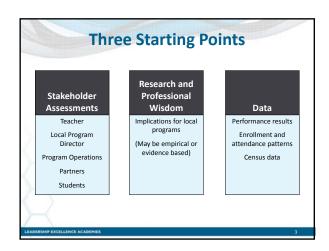


It is all about Program Improvement!



Stakeholder Assessments		Research and Professional Wisdom		N.	Data	
Select and administer a stakeholder assessments.		Access the findings Engage the workgroup to understand the focus, questions, and implications			Identify, collect the data.	t, and analyze
Engage the workgroup to review the results , and clarify and prioritize the needs.					Engage the wor review the resu and prioritize the	ults , and clarify
	ion and goals for ram improvement	,	Select promising practices. Set the vision and goals for your program improvement plan.	ì	Set the vision a your program in initiative.	
7-	Develop a pile	ot testing	plan.			
	5. Select and pro	prepare pilot sites.				
	6. Conduct the p	pilot, measure the impact, and fine-tune PD, policy, and resources.				
	7. Document an	d evaluat	e the results; make necessary adjustr	stments		
	Integrate program-wide (in waves as necessary) Monitor impact, make necessary adjustments, and provide recommendations for next assessment proces					
	10. Celebrate you					i

Value of Research in Program Improvement

Research tells us what is "reasonable" to believe.
- Tom Greene

- Justifies what we're already doing well
- Helps us improve something that we're already doing
- Suggests a solution to a problem we have
- Uncovers an interesting or intriguing practice

LEADERSHIP EXCELLENCE ACADEMIE

5

Today's Workshop

By the end of this workshop, you will be able to implement a structure and process for:

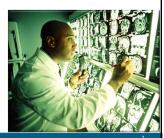
- accessing,
- understanding,
- judging, and
- integrating research into practice.



ADERSHIP EXCELLENCE ACADEMIE

Why Don't We Use Research?

- There is a wealth of information in adult education and related research.
- Why don't we use more of it?



ADERSHIP EXCELLENCE ACADEMIES

Activity 1: Make a List

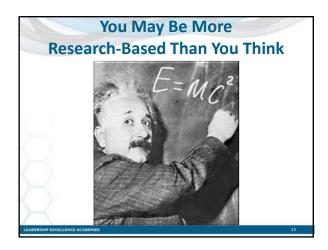
- Make a list of the barriers to using research in your program.
- Why don't you use research more often?



EADERSHIP EXCELLENCE ACADEMIES







You May Be More Research-Based Than You Think...

If you ensure learning is carried out in real life context

- Education for Life and Work: Developing Transferrable Knowledge and Skills in the 21st Century, National Academies Press – Editors Pellegrino & Hilton, 2012.
 Report and research brief available: http://sites.nationalacademies.org/DBASSE/BOTA/Education_for_Life_and_Work/
- Taking Literacy Skills Home, Focus on Basics, Volume 4 Issue D,
- April 2001 Purcell-Gates, Degener, Jacobson, and Soler
- Making Connections: Teaching and the Human Brain
 -Caine and Caine, 1991 http://files.eric.ed.gov/fulltext/ED335141.pdf
- Adult Functional Competency: A Summary of the Adult Performance Level Project - Northcutt, 1975

EADERSHIP	EXCELLENCE	ACADEMIES

You May Be More Research-Based Than You Think...

If you train teachers to accommodate learning disabilities:

- Learning to Achieve: A Professional's Guide to Educating Adults with Learning Disabilities, National Institute for Literacy – Taymans, 2010. https://lincs.ed.gov/publications/pdf/L2AProfessionalGuide_final.pdf
- Learning to Achieve: A Review of the Research Literature on Serving Adults with Learning Disabilities, National Institute for Literacy - Taymans (Ed.), 2009. https://lincs.ed.gov/publications/pdf/L2ALiteratureReview09.pdf

- Focus on Basics: Synthesis of LD research, NCSALL 2007
- The London Procedure Laura Weisel, 1978

You May Be More Research-Based Than You Think...

If you train your teachers to involve the learner in planning and evaluating his/her own learning

- Improving adult literacy instruction: Options for practice and research Chapter 5 - Motivation, Engagement, and Persistence http://www.nap.edu/read/13242/chapter/7 National Academies Press – Lesgold & Welch-Ross, 2012.
- "Fact Sheet: Self-Regulated Learning", in TEAL's Just Write! Guide, American Institutes for Research – Tanya Shuy, 2012 https://teal.ed.gov/tealguide/selfregulated
- **Participatory Learning**
 - Hanna Fingeret, 1982

You May Be More Research-Based Than You Think...

If you train your teachers to include group activities that motivate learners and build collaboration skills.

- Promoting Learner Engagement when Working with Adult English Language Learners, CAELA Network Brief – Susan Finn Miller, 2010 http://www.cal.org/caelanetwork/pdfs/LearnerEngagement.pdf
- Toward a New Pluralism in ABE/ESOL Classrooms: Teaching to Multiple "Cultures of Mind" - Robert Kegan, et al., 2001
- Social Network: A New Perspective on Independence and Illiterate Adults - Hanna Fingeret, 1983

You May Be More Research-Based Than You Think...

If you link program services with at least five other support agencies.

 Making Skills Everyone's Business: A call to transform adult learning in the United States - OCTAE, 2015

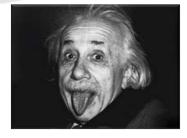
http://www2.ed.gov/about/offices/list/ovae/pi/AdultEd/making-skills.pdf

- State and Local Coordination and Planning to Strengthen Adult Basic Education Services: AECAP Guide for State Leaders - Alamprese & Gwaltney, 2010
 - http://www.abtassociates.com/reports/AECAP_Guide_State_Leaders_May_2010.pdf
- National Evaluation of Adult Education Programs: Profiles of Service Providers - Development Associates, Inc., 1991

A CONTRACTOR OF THE PARTY OF TH

16

It Doesn't Take An Einstein...



To Be Research-Based!

ADERSHIP EXCELLENCE ACADEMIES

17

What it Does Take, However, Is...

A Four Step Process



EADERSHIP EXCELLENCE ACADEMIES

Research to Practice Process

- Access research findings
- Understand the focus, questions and implications
- Judge the potential contributions and comparability with your program's policies and practices
- Integrate and assess the impact

LEADERSHIP EXCELLENCE ACADEMIES

19

Understanding the Research

Gold Standard Research

- Experimental design
- Random assignment
- Two identical groups

Evidence-Based Research

- Correlational
- Statistical controls
- Larger sample size
- Limited predictability
- Remember Tom Greene:
 Research tells us what is "reasonable to believe."

LEADERSHIP EXCELLENCE ACADEMIES

20

Professional Wisdom Defined

- The judgment that individuals acquire through experience;
- Often a result of consensus views;
- Is reflected in numerous ways, including the effective identification, and incorporation of local circumstances.

"Your professional wisdom, gleaned from peer interaction and experience, are cornerstones in program improvement"

Elizabeth Thompson, CMPI, Texas Learns

EADERSHIP EXCELLENCE ACADEMIE

Structure and Process

- Remember our goal!
- To give you the tools you need to design a structure and process that fits your program.



V-----

Activity #2 – Developing a Structure and Process

- Count off into four groups.
- Pg. 2-3

- Regroup
- Review the questions under your designated task.
 - o Are these important decision points?
 - What else would you need to decide about accessing, understanding, judging, or integrating research?

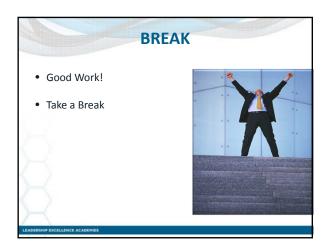
EADERSHIP EXCELLENCE ACADEMIES

Activity #2 – Developing a Structure and Process

- Teach us what you learned
- Group presentations
 - Report your decision points.
 - Share any additions.
 - Solicit recommendations.



DERSHIP EXCELLENCE ACADEMIES

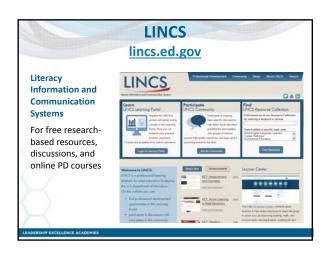












Adult Career Pathways www.adultcareerpathways.org/resources.php Includes Reports, Guides, Toolkits, Online Repositories, and Instructional Resources ADULT CAREER PATHWAYS: Prodrig a Second Charace in Public Education Adult Education Resources Reports Adult Education Resources

• GED * Testing Service www.gedtestingservice.com • ETS HISET http://Hiset.ets.org • CTB/McGraw Hill TASC www.tasctest.com









Best Resource for Program Managers

Program Administrators' Sourcebook:

A Resource on NCSALL's Research for Adult Education Program Administrators

http://www.ncsall.net/index.html@id=1039.html



EADERSHIP EXCELLENCE ACADEMIES

Program Administrator's Sourcebook

- Topic Areas
- Section 1: Teaching and Learning
- Section 2: Adult Student Persistence
- Section 3: Professional Development
- Section 4: Outcomes of Participation in Adult Education
- Section 5: Advocacy for Program Improvement

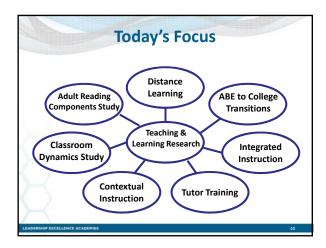
LEADERSHIP EXCELLENCE ACADEMIES

38

Program Administrator's Sourcebook

- Format
- The Issues You Face
- Findings from Research
- About the Study
- Implications of the Study
- Strategies
- Overall Implications for Program Change
- Additional Resources

EADERSHIP EXCELLENCE ACADEMIES



Our Plan Before Lunch

- Give you a quick snapshot on each research study
- Allow you to decide which study interests you the most
- Re-seat into research groups
- Individually, review the research brief

LEADERSHIP EXCELLENCE ACADEMIES

41

Our Plan After Lunch

- Discuss the following questions with your group:
- What findings were the most interesting?
- If you and your teachers agreed to pilot the research findings in your program to determine if they made an impact,
- What criteria would you use to select the best pilot sites?
- What training would you need to provide to the pilots?
- What materials and resources would they need?
- How would you measure the success of the pilot? How do you think your teachers would measure success? What evidence would you need to collect?
- Summarize your responses on the flipcharts to share with your colleagues.

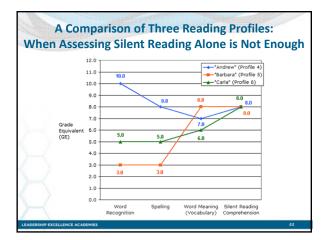
EADERSHIP EXCELLENCE ACADEMIES

#1 The Adult Reading Components Study

- Research says...
- Adult students do not all share the same reading "profile."
- Same grade-equivalency-level score in reading comprehension - different "reading profiles"
- Instructional needs vary according to different level skills in vocabulary, fluency, and decoding
- Example:

http://lincs.ed.gov/readingprofiles/index.htm

43



#2 Increasing Student Achievement for Basic Skills Students – Integrated Instruction

Research says...

- Hispanics and males less likely to attempt classes beyond basic skills
- Students enrolled in other college classes more likely to make gains than students exclusively enrolled in basic skills
- Students enrolled in I-BEST most likely to make larger gains than other basic skills students

EADERSHIP EXCELLENCE ACADEMIES

#2 Increasing Student Achievement for BasicSkills Students – Integrated Instruction

Research says...

- Infusing college content helps students at every level to increase their basic skills.
- I-BEST built first year momentum for earning college credits.
- Percentage of I-BEST students who earned their first 15 college credits substantially higher than in cases when basic skills students attempted college coursework in other ways

LEADERSHIP EXCELLENCE ACADEMIE

46

#3 Adult Literacy Volunteer Tutor Training

Research says...

- Regarding materials and activities used
- Little about the training volunteers participated in seems to predict materials & activities tutors and students use
- Factors other than training influenced decisions and choices the tutors made in working with students
- Low level of transfer from training to practice

LEADERSHIP EXCELLENCE ACADEMIES

#4 The Classroom Dynamics Study

Research says...

- Continuous, open enrollment made it difficult for classroom teachers to teach as effectively as possible because students were constantly moving in and out of class.
- Although teachers rank student needs as their top priority, their teaching often doesn't reflect this goal.

EADERSHIP EXCELLENCE ACADEMIE

#5 A Contextualized Approach to Curriculum and Instruction

Research says...

- Effective learning requires...active application of knowledge, skills, and processes.
- Transfer to other contexts is most likely...when the learner understands both the facts and the "big picture".
- Learning (includes) the context and culture in which it takes place.

National Control of the Party o

49

#6 Effective Features of ABE-to-College Transition Programs

Research says..

Earning 3 college credits, as individuals, occurs more frequently if participants:

- Completed the transition course.
- Made gains on Accuplacer arithmetic score during the transition course. A student who gains 20 points on their Accuplacer arithmetic test is twice as likely to complete a college class as a student who makes no math gains
- Were immigrants to the US
- Were rated as having overall readiness characteristics for college
- Were rated as having fewer obstacles to college

LEADERSHIP EXCELLENCE ACADEMIES

#6 Effective Features of ABE-to-College Transition Programs

Research says...

College transition programs were more effective in participants' earning 3 college credits if they included:

- Grades given
- High level of feedback to students on their work in the course
- More traditional, teacher-directed approach rather than a collaborative approach
- Included explicit student life skills class

LEADERSHIP EXCELLENCE ACADEMIES

#7 Distance Learning for GED® Students

Research says...

- DL is as effective as face-to-face instruction for rural $\ensuremath{\mathsf{GED}}^{\circledast}$ students.
- DL is a resource for "pure" DL or blended learning.
- DL adds flexibility to studying for the GED®.
- Students with strong academic skills appear to be the best suited for pure DL.
- Blended learning can increase instructional hours.
- DL supports the development of study skills, and students' taking ownership of their own learning.

LEADERSHIP EXCELLENCE ACADEMIES

52

Pick Your Research and Regroup

- #1 Adult Reading Components Study
- #2 Increasing Student Achievement for Basic Skills Students
 Integrated Instruction
- #3 Adult Literacy Volunteer Tutor Training
- #4 Classroom Dynamics Study
- #5 A Contextualized Approach to Curriculum and Instruction
- #6 Effective Features of ABE to College Transition Programs
- #7 Distance Learning for GED® Students

LEADERSHIP EXCELLENCE ACADEMIES

53

Review the Research

Individually, read the research brief in the training packet on your selected study.



LEADERSHIP EXCELLENCE ACADEMIES

Activity 3	p. 4-11
Discuss the following questions with your group:	
What findings were the most interesting?	
If you and your teachers agreed to pilot the research findings to do they made an impact in your program:	etermine if
– What criteria would you use to select the best pilot sites?	
– What training would you need to provide to the pilots?	
– What materials and resources would they need?	
- How would you measure the success of the pilot?	
How do you think your teachers would measure success?	
What evidence would you need to collect?	
Summarize your responses on flipchart to share	
LEADERSHIP EXCELLENCE ACADEMIES	55
<u> </u>	

Next Steps

- Look for an email with your program's survey and report links.
- Conduct the online research survey
 - A sample survey (page 16) and sample invitation email to teachers/tutors (page 22)
- Monitor your program's results

All surveys close [date]!

LEADERSHIP EXCELLENCE ACADEMIES

56

Next Steps

- Examine the results with your staff/workgroup and make note of the top three priorities.
- Respond to the Research Decision Points Interim Activity B (page 12-15).
- Post your responses to your electronic portfolio by MARCH 3.

LEADERSHIP EXCELLENCE ACADEMIE

Uploading Your Files

Your interim activity includes the specific name you should use when saving Interim Activity B to upload to your portfolio.

- Please be sure to use this file name. Using other file names with symbols, etc. in them will prevent you from uploading the file.
- Save the file as first initial last name Interim B
- Ex: For John Doe, it would be JDoe Interim B
- Remember to also include your name on the top line of your Interim Activity Document

REVIEW

LEADERSHIP EXCELLENCE ACADEMIES

Final Webinar

Workshop St: Instructor Orientation
Completion of Culminating Project
Follow-Up Webinar
Interim Activity D

Online Leadership Approach Course
Follow-Up Webinar
Interim Activity C

Workshop 4: Student Persistence

Part 1 of Culminating Project Begins
Follow-Up Webinar

Workshop 3: Using Data
Online Intro to Using Data Course
Follow-Up Webinar
Interim Activity A

Workshop 2: Thetegrating Research
Follow-Up Webinar
Interim Activity A

Workshop 2: Using State
Online Intro to Using Data Course
Follow-Up Webinar
Interim Activity A

Workshop 2: Using State
Online Intro to Using Data Course
Follow-Up Webinar
Interim Activity A

Workshop 1: Using State
Online Intro to Using Data Course
Follow-Up to Program Improvement Course



Participating in the Webinar

- Dates listed in your state's timetable
- Email from CLEE approximately three weeks prior to the webinar with your assigned time
- Prior to webinar, review questions to be posed on the webinar as posted in the Participant Library
- A week before the date follow the link and confirm that you can get into the virtual meeting room
- 15 minutes before start time on the day of the webinar, go to the URL listed in your email
- · Be prepared to talk!

The second secon

Participating in the webinar



- Type in your first name, a space, your last name, and then click on the Enter Room button
- Webinar room will load (Adobe Flash required)
- Choose Audio participation method

Headset with microphone recommended

EADERSHIP EXCELLENCE ACADEMIES

What if I can't attend that webinar?

- You are required to attend the webinar during your scheduled time slot.
- If an emergency prevents you from attending during your designated time slot:
 - Reply to the initial email indicating your emergency.
 - Indicate an alternate date and time from the scheduled webinars when you are available.

EADERSHIP EXCELLENCE ACADEMIE

What if I can't attend that webinar?

If you cannot participate on any of the three scheduled days:

- Webinars will be recorded and posted to the LEA Participant Library (available through leadershipliteracy.net) within 48 hours of the webinar.
- Download the file for the Webinar Observation Form from the library.
- View the webinar, complete the form, and post the form to your online portfolio within 3 weeks after the webinar
- Observation forms not posted within three weeks will not be counted for credit without written permission from the state director.

EADERSHIP EXCELLENCE ACADEMIES

Next Workshop: Data

Introduction to Using Data for Program Improvement Online Course

- o 1 hour (estimate)
- o Complete before the data workshop
- http://leaonline.clee.utk.edu



LEADERSHIP EXCELLENCE ACADEMIES

65

Next Workshop: Data

- Not your ordinary data workshop
 - Proactive approach to finding areas for program improvement
 - $_{\circ}\;$ Solutions to fix the problems you find
- In advance, complete:

"Collecting Your Data Pre-Activity" from the Participants Library

- BRING to next face-to-face workshop:
 - 。 Laptop
 - 。 NRS Tables 3, 4, 4B, 5 for 2013-14, 2014-15, 2015-2016.

EADERSHIP EXCELLENCE ACADEMIES



Always Willing to Help

- Trainer Name
 - $\circ \ \ \text{Contact information}$
- Trainer Name
 - o Contact Information
- Technical Support
 - 。lea@utk.edu

DERSHIP EXCELLENCE ACADEMIES